# CDAC Roles and Year 2 Focus

Advise	City Council regarding implementation of the Strategic Plan for Community Development (SPCD)
Facilitate	various efforts among stakeholders / actors to implement SPCD
Oversee	Processes / efforts to implement SPCD

Funding	Resource Subcommittee
Best Practices	Projects Subcommittee
Communication	Communication Subcommittee

# Staff Presentation February 25, 2010

# Community Development Advisory Committee

# **Today's Presentation**

- 1. City Board Responsibilities
- 2. Strategic Plan for Community Development
- 3. Inner City Reinvestment / Infill Policy
- 4. "Trinity" Project
- 5. Living Cities Application
- 6. Complete Streets Policy
- 7. Looking Ahead
- 8. Pending Retreat Items

# City Board Responsibilities

Oaths and Statements	November 10, 2009
Ceremonial Swearing	January 10, 2010
Financial Disclosure Report	March 31, 2010
Ethics training / Municipal Leadership Institute	TBD
Open Meetings Act / Attorney General Video	
CDAC Terms Expire	May 31, 2011
CDAC Reappointments	June 2011
CDAC Retreat	

# Strategic Plan for Community Development

January 27, 2010: Economic and Community Development Committee Subcommittee March 2010: Full Council
Pending Subcommittee Work
Adopted February 4, 2010

# Inner City Reinvestment / Infill Policy





Inner City Reinvestment / Infill Policy

Press Conference February 3, 2010 Friedrich Building

**Eastside Summit** 

#### "Trinity Project"

#### Goal

- Establish cooperative initiative with SAISD, City, SAHA, VIA, and the private sector to revitalize neighborhoods through innovative school policies, urban planning, and real estate work.
- Christine Drennon (Trinity University, CDAC) leads the effort. Three meetings have been held, to compile and review data of the activities of each of the organizations.
- Mayor's Office
- Council
- City staff
- Annie E. Casey Foundation
- SAISD
- SAHA
- VIA
- United Way
- ULI

# Stabilize our inner-city neighborhoods by:

- weaving together place-specific education, housing and small business initiatives
- in targeted neighborhoods
- while establishing a system of data sharing and collaborative governance to drive future policy
- "concentrated focus on our children will give families the incentive to stay and invest in our inner-city"

#### • \$20 million

• Grants: \$3 m

• PRIs: \$5 m

Debt: \$12 m

Three-pronged approach to community-economic development:

- 1. Coordination of the educational pipeline
- 2. investment in neighborhood infrastructure
- 3. empowerment of small business development.
- 4. The three are woven together by a datasharing effort and policy change

# **Educational Pipeline**

- transform three Head Start Centers into neighborhoodbased "Very Early Childhood Centers" serving ages 0-5 in the targeted areas
- become hubs for the Family-School Community Network, so that parents receive leadership training to become advocates for themselves and their children
- The City will relocate wrap-around social services including dental, health, library, and parenting classes, turning the center into a community resource and referral center for families

# Improving Housing Stock & Neighborhood Infrastructure

- Fund City, San Antonio Alternative Housing Corporation, Alamo Area Mutual Housing Association, San Antonio Housing Authority projects in the targeted neighborhoods
- affordable housing providers are projected to add more than 2,568 units

#### **Small Business Development/Access to Capital**

- Partnership with ACCION Texas (AT), the City of San Antonio's South Texas Business Fund (STBF) and the Westside Development Corporation (WDC)
- access to economic development capital
- mentor and assist target area businesses
- Microloans and up to \$250,000
- Maximum rate of interest will not exceed 5.00%
- ACCION creates the San Antonio Economic Development Restricted Revolving Loan Fund (SAEDRRLF) to be deployed in the targeted neighborhood corridors
- Over the next five years, approximately \$8MM (\$1.6MM/year), will be lent in the targeted areas.

#### **Data Sharing & Gathering:**

- shared governance model
- data-sharing and data depository system based on Making Connections-San Antonio experience and success

#### **Complete Streets Policy**



let's complete america's streets

- Healthy Kids Healthy Communities Partnership
- Salud America! New video on Latino childhood obesity
- <a href="http://www.salud-america.org/Files/Newsletter/SAWinter09-10.pdf">http://www.salud-america.org/Files/Newsletter/SAWinter09-10.pdf</a>



#### **Complete Streets Policy**



- Community assessment and evaluation
- Build partnership and technical capacity
- Expand after-hours use of facilities
- Implement Complete Streets
- Healthy menu initiative





# **Looking Ahead**

Items on the horizon

# Roles and Responsibilities

#### Responsibilities

New section in SPCD

"Reporting" to include reporting to City Council

Articulate the responsibilities for the "facilitate role" -- currently implicit in the list (i.e., they are buried)

Draft by Mid-year event

Others?

#### Summit 2010

- CDAC leadership: individuals
- Organizational support
  - Track sponsorship
  - Panel sponsorship
  - Events sponsorship
  - Sponsorship sponsorship

	Schedule-at-a-Glance as of Feb 22														
			Tuesday	October 1	2th										
Room	7:30-8:45	9:00-11:00	11:15-12:45	1:00-3:00	3:15-5:15	Legend									
101A		Session Room 101		Session	Session	Access to									
101B	40			Session	Session	Capital									
102A	ward	Session Room 102		Session	Session	Knowledge is									
102B	CR A		Room 102	Room 102	Room 102	Room 102	Room 102	Room 102	Room 102	Room 102	Room 102	Room 102	rancheon Lucheon	Session	Session
001A	fast: NCR Av BallRoom A	Session Room 001		Lunc	Session	Session	Green Building								
001B	Breakfast: NCR Awards BallRoom A			Room 001		Session	Session	Session							
002A	Ω	Workshops		Workshop	Workshop	Workshop									
002B		HUD Training		HUD Training	HUD Training	Training									
OO3B EXHIBIT HALL			Expo												

#### Midyear Event 2010

- Reinvestment Implementation
- Organizational support
  - Sponsorship
  - Panelist/keynote outreach

# Retreat Follow-up

Distribute retreat notes	Complete
New CDAC schedule	Complete
New subcommittees	Complete
Develop an organization chart	Complete
Develop agendas for Year 2 CDAC meetings based on focus / tasks	
Establish and share subcommittee meeting dates / times	

# Retreat Follow-up, ctd.

Balance CDAC agendas between "reporting" and "informal discussion"
Conduct CDAC retreat annually
Use MOUs to formalize working relationships
Invite other City departments to learn from, to communicate with, and to educate about CDAC

# Subcommittees

# CDAC SUBCOMMITTEES: Committee of the Whole

Goals	To clarify the meaning of "community development". What are the desired results of community development? How are they achieved?
"Sustainable community"	includes social, economic/financial and environmental elements
Scale	
Models	
Indicators	Elements
Goals and objectives	
Actions required	

# CDAC SUBCOMMITTEES: Resource

Members	Dominique Halaby, Oscar Ramirez and Nancy Rocha
Clarify the meaning of "funding" and the role of CDAC in "funding"	
Develop and use a "funding matrix" as a tool for stakeholders	
For key funding sources identify where in San Antonio the money can be used — as a tool for stakeholders (e.g., where can "tax incentives" best be used)	Initial tasks

# CDAC SUBCOMMITTEES: Projects

Members	Dick Rowe, Jennifer Gonzalez and Christine Drennon
Identify best practices in other communities, especially the practical "hows"	
Initiate at least one pilot project that applies / tests a best practice	Initial Tasks
Define and initiate "research" projects and CD projects	

# CDAC SUBCOMMITTEES: Reinvestment Area Selection

	Steven Sano, Rebecca Brune and Nancy Rocha
Select next round of Reinvestment Areas	
Get more, and more refined, feedback from stakeholders about selection criteria and priorities	

# **CDAC SUBCOMMITTEES: Communication**

Members	Ignacio Perez, Rebecca Brune and Christina Castano-Perez
Formalize the cross-flow of information among key actors / stakeholders to build under- standing through information / education	
Research and then act on ways to expand community input	Initial Tasks
Educate stakeholders about community development, its projects and its impacts	
Planning for CDAC special events	